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**To whom it may concern:**

I graduated from the Department of Civil Engineering, Taiwan National Central University, Doctoral program majored in construction engineering project management and intelligent green building. Currently a professor in the College of Architecture and Urban Planning, Fujian University of Technology. Mainly teaches project management, engineering management, BIM management and other related courses, and as well as plenty of exposure to academic research in areas such as construction engineering

I have 21-years’ experience in project management practice, Government agency and teaching research, past experience has given me a very deep understanding of management. Especially in government agencies responsible for planning sustainable development and policy research, let me realize, when researching and solving solutions, it is necessary to consider the causal relationship of the problem, and must analyze the essential problem, therefore; the “Essence Analysis Model” has become my main research direction.

Academic research should not coast contentedly. The current circular economy model has created a greater burden on the global environment. The “Essence Analysis Model” can accurately analyze the essence of circular economy. It is a research model for managing innovation, the content of the article may still have imperfections. In the peer-review process of the article, please give more advice. Moreover, look forward to your approval and necessary assistance

Sincerely,

AnPi Chang